



INTERNATIONAL OPERATIONS & MAINTENANCE CONFERENCE
IN THE ARAB COUNTRIES

UNDER THE THEME

"MANAGING MAINTENANCE WITHIN INDUSTRY 4.0"
CONICIDE WITH THE 16TH ARAB MAINTENANCE EXHIBITION

HOW TO ENFORCE AND IMPROVE THE STATUS OF THE "MAINTENANCE FUNCTION" WITHIN THE ORGANIZATION?

Janez Tomažin





What is the "Maintenance function" and what is the "Maintenance"?

If we say "Maintenance and other functions within organisation" the massage is clear.

There are more than one function (department, discipline,..) within the organisation e.g. Maintenance, Operation, Purchasing, Finance and Account, Investment, Human Resources, ...

If we ask who performs "the Maintenance" the answer (particular from non maintenance/operation people) is too often: Maintenance (staff).

Such an answer is mostly wrong and indicates the wrong culture, lack of awareness and inappropriate policy of the organization.

**Do we also use a question** who performs "Maintenance function" within the organisation? We never or very rarely do!

Should we?



If we ask again who performs "the Maintenance"?

**Basically it does not matter!** Work must be carried out!

Do you agree with the following statements?

"Maintenance" is one of the functions of the organisation! It does not belong only to the maintenance/operation department!



**Maintenance** is performed by the majority of employees regardless of the department they are employed in.

**Maintenance** has a huge role when defining new assets concept definition, determination of asset solutions and asset design, construction or acquisition.



Is there a need to improve the status of the "Maintenance"?

### Let's ask some more questions:

Is **Maintenance** fully involved in transparency of physical asset solution decision making?

Are Maintenance objectives, strategies and KPI's clearly defined within AM policy, strategy and plans before the asset acquisition?

Is there a systematized link between business, physical asset management and maintenance activities of organisations?

Is there any silo behaviour between different organizational functions?

Does the top management have a clear picture of the impact of **Maintenance** over the entire lifecycle of physical assets (LCC, TCO, ..).



If the answers are mostly NO, <u>there is a need</u> to improve the maintenance position.

# HOW?

We have to encourage interest of AM and Maintenance within AM of the:

- top management;
- all functions within organisation;
- maintenance management.



# HOW?

**We need** to send all of them a message, knowledge, practical examples, visualisation, information on **AM** and **Maintenance** within **AM**.









# HOW?

We have to encourage (give knowledge and tool) technical directors, maintenance managers and asset owners to promote **Maintenance** within **AM** to be able to:

- talk top management language;
- cooperate with other functions on higher level (no silo);
- promote Maintenance and sustainability within whole asset life cycle stages;
- deliver value driven maintenance management.

# HOW?

**We need** to organize workshops, deliver booklets, communicate via LinkedIn and other social media and .........











# WHO are we?

#### Mission, Values, Targets

#### **Harmonization**

Monthly GoToMeetings Minutes, procedures

**BoK** "think tank": Aline with EFNMS and ISO 55001, ISO15288, ISO 31000 EN 16646 Maintenance within AM

### Workshop

Maintenance within Asset Management (different lengths, audience)

### **Data management** Certification

#### Social media

Activities at LinkedIn Website/newsletter

### **Sharing - connecting**

Monthly newsletter website and Calendar, Awards

#### **EACM** members and national flags





**EAMC Chairman Wout Theuws** 





































# **CEN/TC 319/WG10** European Committee for Standardization





### WHO are we?

**WG10 Chairman** 

Kari Komonen



**Active WG10 members (from EAMC)** 













+ 5555

Positive voting from November 2018 – 22 countries within CEN

**Activation of a Preliminary Work Item:** Maintenance within Physical Asset Management PART 2: **Methodology to improve life cycle performance and to achieve a sustainable physical asset** 

Franco Santini









# **EFNMS**

Maintenance within Physical Asset Management
1 day workshop Part 1
October, 2018



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### Contents

- CEN16646 Maintenance within Physical Asset Management
- Relationship between maintenance and other functions
- Life cycle management
- Sustainability in asset and maintenance management
- Uncertainty consideration and Industry 4.0
- Relations with auditing & safety organizations







# **Asset Management Standards**

Kari Komonen METSTA Training material

Currently there are 5 well known asset management standards:

- BSI PAS 55: Technical specification
- ISO 55000: 2014 Asset Management Overview, Principles and Terminology
- ISO 55001: 2014 "Asset Management. Management Systems. Requirements"
- ISO 55002: 2014 "Asset Management. Management Systems.
   Guidelines for the Application of ISO 55001"
- EN 16646: 2014 "Maintenance within Physical Asset Management"



### **Asset life cycle stages**

A part of the new, proposed CEN standard 2019: Maintenance within AM

Kari Komonen, Janez Tomažin 2018







